**Effective principals work to build trust personally and throughout the organization.**

**EXERCISE:** It is unusual for a person to be naturally and equally strong in all four of these areas. It is more likely that each administrator will exhibit strength in one or two elements and recognize the need for development in the others.

* 1. Do a personal self-assessment of the four elements of trust by reflecting on the brief descriptions and scoring oneself on a five-point scale.
  2. Extend your reflection and learning by engaging with mentors, coaches, and colleagues in person and online.



***Self Assess***

***Work to improve in your low areas***

***Apply the findings to the whole school level***

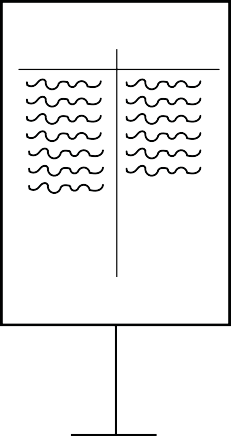
**EXERCISE:** On a piece of paper divide the space (T-chart style) into two categories: personal and organizational. Reflect on the four elements of trust. Provide examples of how strong the trust is both personally and organizationally.

Acceptance

Personal Organizational

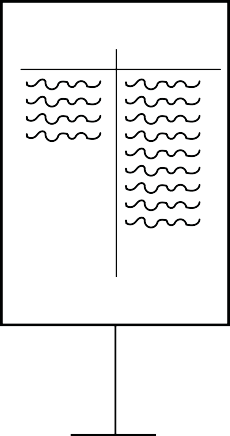
Reliability

Personal Organizational



Openess

Personal Organizational



Congruence

Personal Organizational