



| Features of Effective Organizations | |
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| FEATURE | DESCRIPTION |
| Common Vision/Values | A mission, purpose, or goal that is embraced by the majority of members of the organization, reflects shared needs, and serves as the basis for decision-making and action planning. |
| Common Language | The terminology, phrases, and concepts that describe the organi- zation's vision, actions, and operations so that communications are understood, informative, efficient, effective, and relevant to mem- bers of the organization. |
| Common Experience | Actions, routines, procedures, or operations that are practiced and experienced by all members of the organization and include data feedback systems or loops to assess the quality of implementation and link activities to outcomes. |
| Quality Leadership | Personnel, policies, structures, and processes that are organized and distributed to achieve and sustain the organization's vision, language, and experience. |